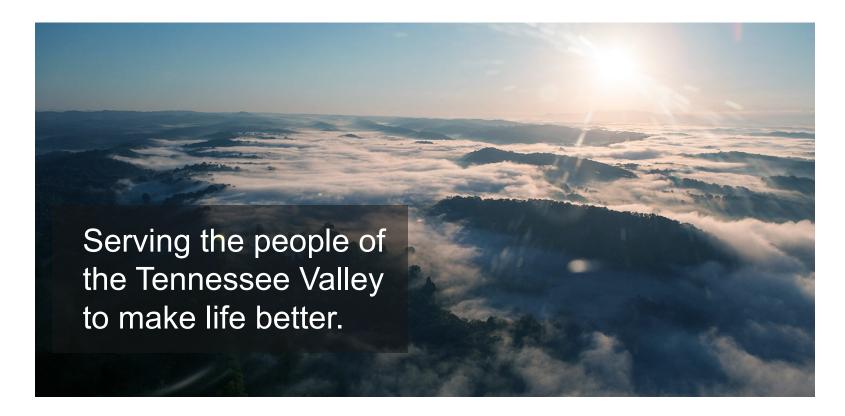


Working Together to Build a Stronger Industry

International Boilermakers Southeast Area Tripartite Conference

Mike Skaggs
Executive Vice President of Operations, Tennessee Valley Authority
April 11, 2017

TVA's Mission



Importance of Boilermakers to TVA and Its Mission

 One of six unions on TVA's Annual Trades & Labor Council

- One of 15 unions on Hourly Trades & Labor Council
- ~140 TVA annual employees represented by the Boilermakers
- Hourly Boilermakers utilized extensively during outages









How We Deliver Our Mission

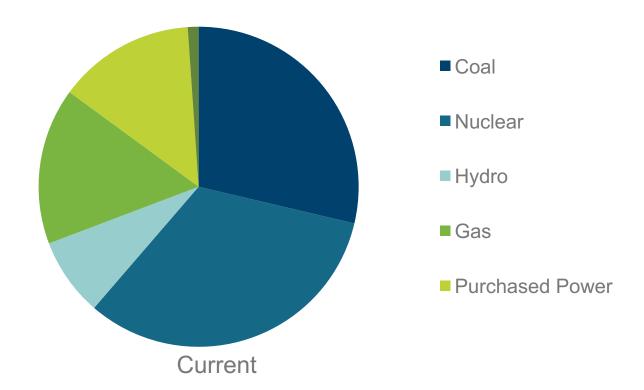
- Provider of affordable, reliable power
- Steward of the Valley's natural resources
- Partner for economic growth

Partner with 154 local power companies to serve 9 million people and 700,000 businesses in parts of seven states

Directly serve 59 large industries and federal installations



TVA's Power System



Strategic Imperatives

Maintain low rates

Rates

PEOPLE PERFORMANCE EXCELLENCE

Be responsible stewards

Stewardship

Asset Portfolio

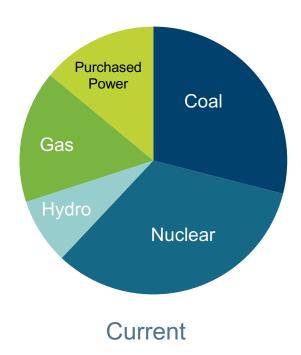
Meet reliability expectations & provide a balanced portfolio

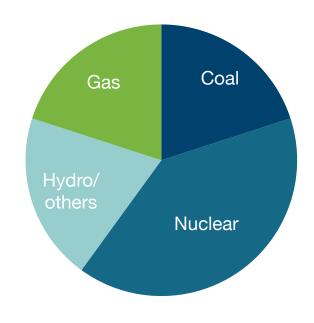
Debt

Live within our means



Balancing Our Portfolio





Future



- Delivered nation's first new nuclear generation of 21st century
- Completed Watts Bar Unit 2 safely, with quality, and with skilled craft





- Safety
 - Recordable injury rate of 0.27 from October 2012 through project completion
- Quality
 - Quality Control rate consistently above 98%
- Performance
 - Rigorous testing successfully performed



- Made like new
 - Replaced, rebuilt, and refurbished systems, structures, and components
 - Made digital upgrades
 - Upgraded and refurbished electrical systems and controls for non-nuclear equipment























- Extremely challenging, complex project
- Safety was foundation
- Commitment to service resulted in a high-quality asset for Valley

Through our partnership, together we delivered the nation's first new nuclear unit of the 21st century the right way -That's something to be proud of . . . to build on going forward

Working Together Going Forward

- Commit to safety and quality
- Adapt to business challenges
- Develop skills for the future
- Communicate openly, honestly, and respectfully
- Work together today better than we did yesterday











